

**Fiscal Year  
2013  
&  
Outlook  
2014**



## ■ Agenda

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|                  |                                          |
|------------------|------------------------------------------|
| Ralph Dommermuth | Company development 2013<br>Outlook 2014 |
|------------------|------------------------------------------|

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|              |              |
|--------------|--------------|
| Norbert Lang | Results 2013 |
|--------------|--------------|

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**Company  
development  
2013**

## ■ Highlights 2013

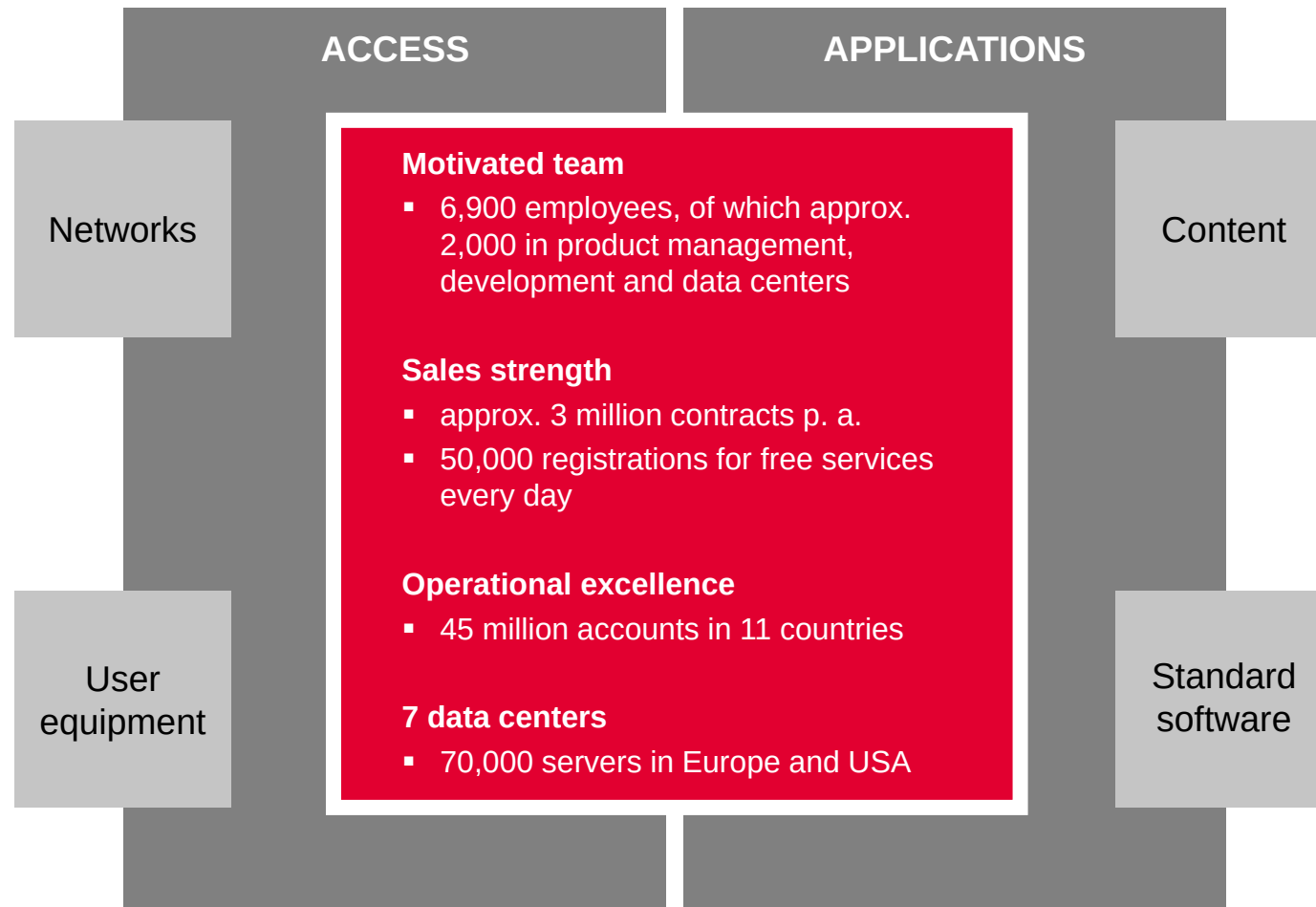
- Strong customer growth: 1.08 million new contracts plus 0.33 million from the acquisition of Arsys, total of 13.45 million contracts
- Financial figures

|        | 2012*           | 2013            | + / - vs. 2012 |
|--------|-----------------|-----------------|----------------|
| Sales  | € 2.397 billion | € 2.656 billion | + 10.8 %       |
| EBITDA | € 325.9 million | € 407.2 million | + 24.9 %       |
| EBIT   | € 232.7 million | € 312.5 million | + 34.3 %       |
| EPS    | € 0.71          | € 1.07          | + 50.7 %       |

- Dividend proposal for fiscal year 2013: € 0.40 per share

\* 2012 without positive effects from the sale for freenet shares and negative effects from Sedo impairments

## ■ 2 segments: Access and Applications



**GMX**

  
WEB.DE

**1&1**

**arsys**

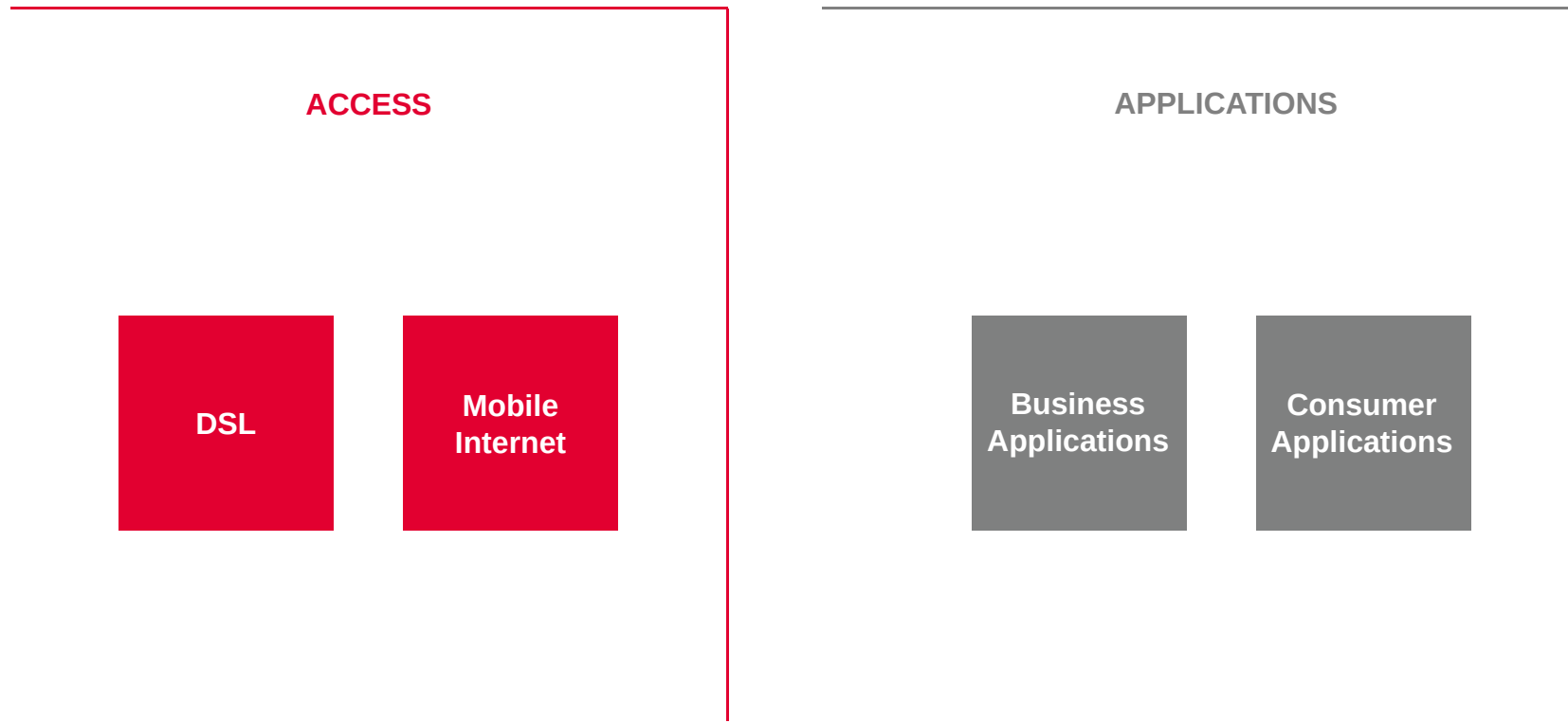


**InterNetX**

**united domains**  
THE DOMAIN PEOPLE

**sedo**  
HOLDING

## ■ “Access” in fiscal year 2013



## ■ Access: more than 5.5 million customer contracts

- Largest German alternative broadband supplier with 3.56 million contracts
- 1.98 million contract customers for mobile internet

**1&1 DSL**  
TELEFON UND  
INTERNET  
**50.000** kBit/s

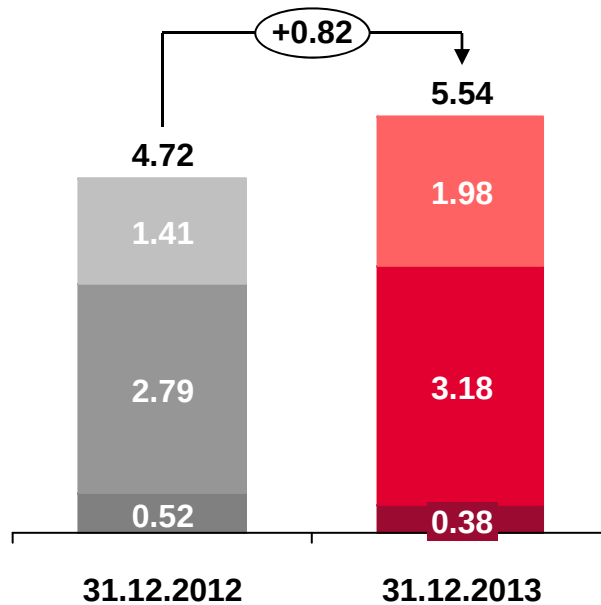
**1&1 ALL-NET-FLAT**  
✓ **FLAT** FESTNETZ  
✓ **FLAT** ALLE HANDY-NETZE  
✓ **FLAT** INTERNET

**D-NETZ**

## ■ Access: 820,000 new contracts

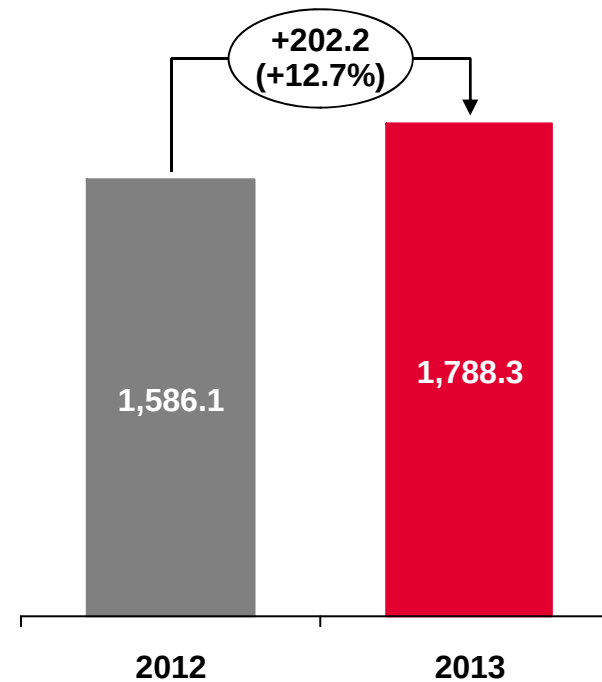
### Customer contracts (in million)

■ Mobile Internet  
■ DSL Complete packages (ULL)  
■ T-DSL / R-DSL



- + 570,000 Mobile Internet contracts
- + 250,000 DSL contracts

### Sales (acc. to IFRS in € million)

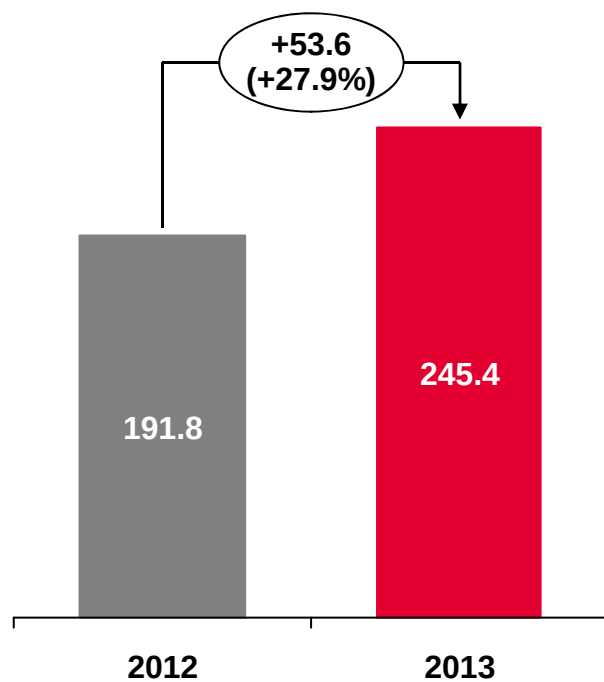




## ■ Access: EBITDA and EBIT

### EBITDA

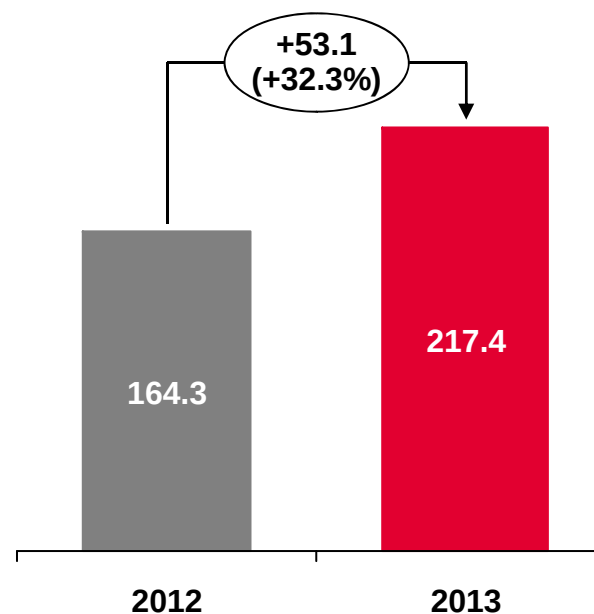
(acc. to IFRS in € million)



- 13.7 % EBITDA margin (2012: 12.1 %)

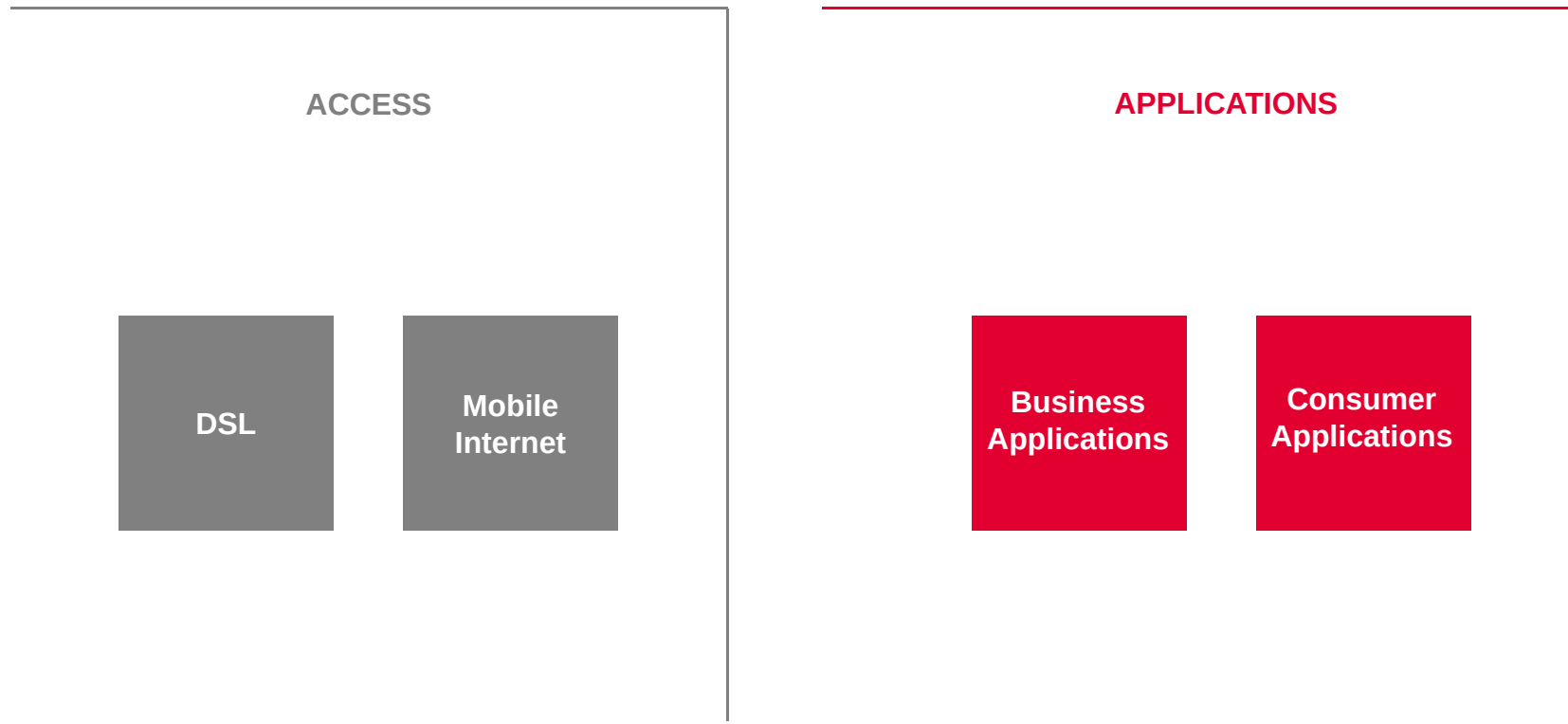
### EBIT

(acc. to IFRS in € million)

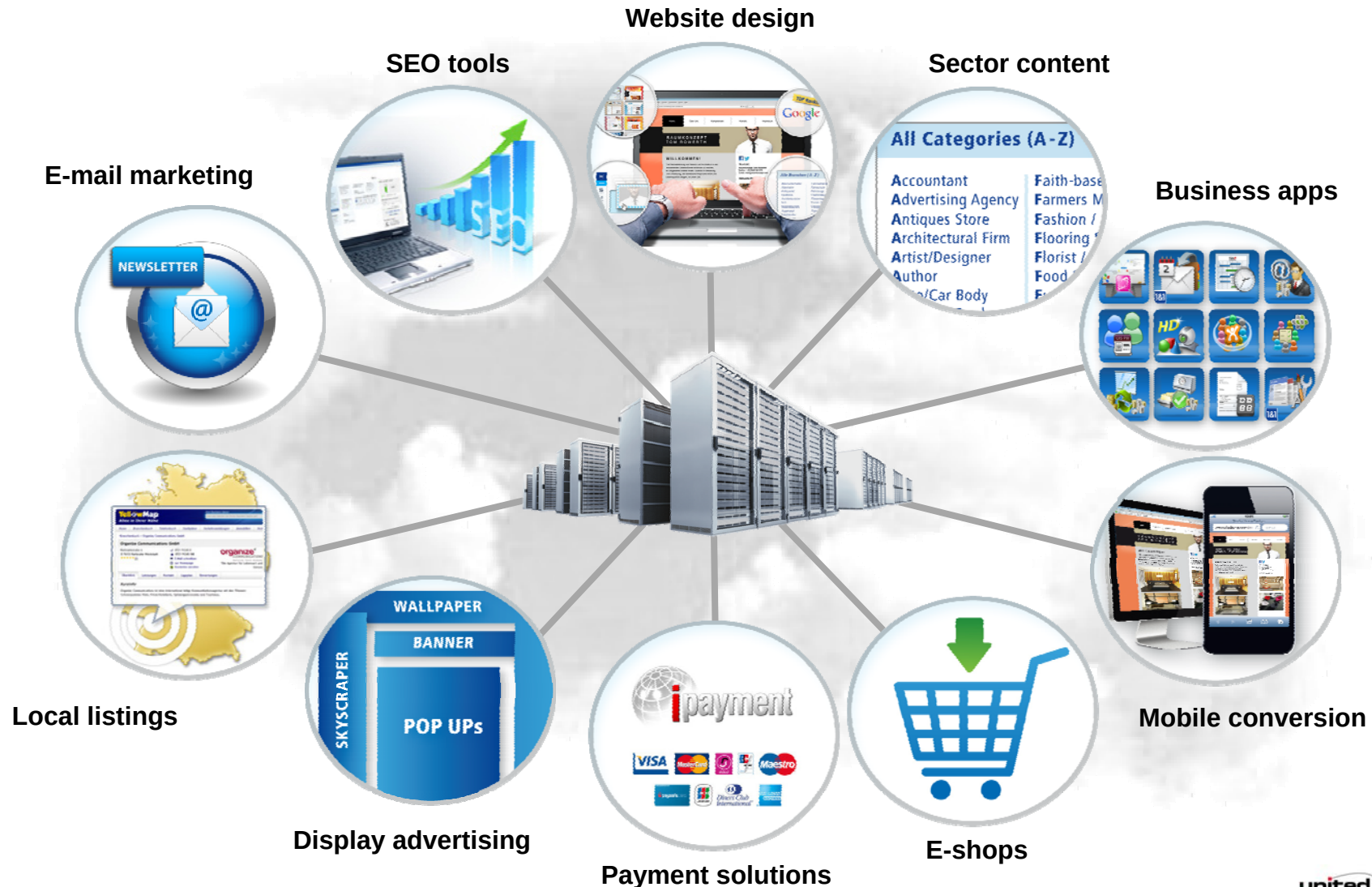


- 12.2 % EBIT margin (2012: 10.4 %)

## ■ “Applications” in fiscal year 2013



## ■ Business Applications: from webhoster to e-business solutions provider



## ■ Business Applications: new business fields

### 1&1 MyWebsite (DIY)

- Marketing in seven European countries, USA, Canada and Mexico
- Broad marketing campaign in 1<sup>st</sup> HY 2013
- 110,000 new contracts, thereof 20,000 in the 2<sup>nd</sup> HY (target: 60,000)
- 510,000 contracts as of December 31, 2013



### nTLDs

- Market launch in 2nd HY 2013
- Marketing funded by the transfer of marketing budget from 1&1 MyWebsite
- 5.9 million pre-registrations (target: 5.0 million) for future approx. 700 new TLDs



## ■ Consumer Applications: from e-mail service to command center for communication, information and identity management

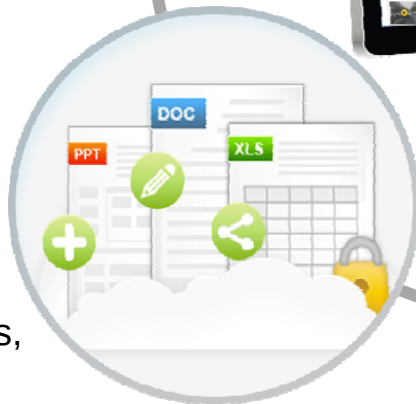
**Communication and organization**  
e-mail, calendar, contacts, SMS, fax



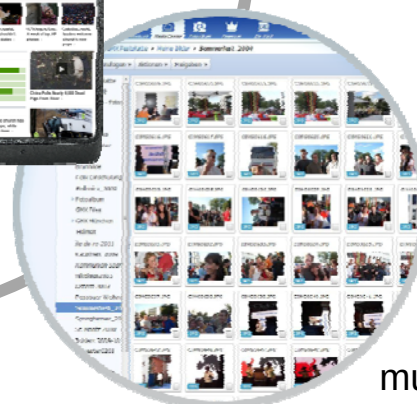
**De-Mail**  
legally secure communication and identity management



**Online office**  
texts, spreadsheets, presentations



**Online storage**  
for photos, videos, music and documents



**GMX**



**mail.com**

## ■ Consumer Applications: new business field / initiative

### De-Mail

- Fully operational since March 5, 2013
- 490,000 usage contracts, of which 210,000 fully registered



### E-Mail made in Germany

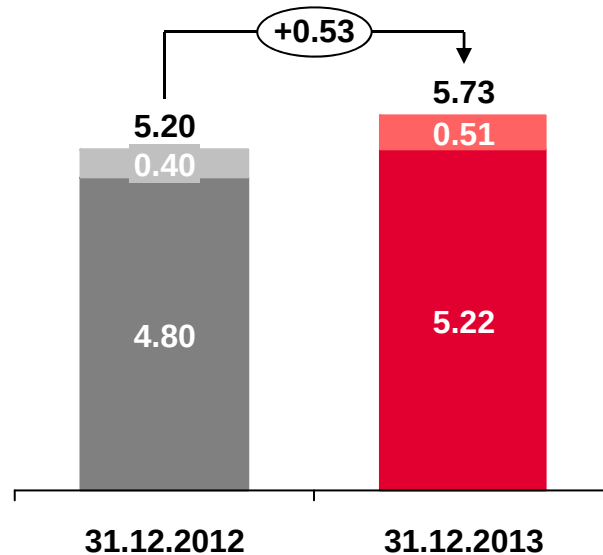
- Initiative of GMX, WEB.DE, T-Online and freenet.de
- SSL-encrypted communication
- Processing/storage of all data acc. to German data protection laws
- State access only allowed acc. to German laws



## ■ Applications: 590,000 new contracts

### Business Applications (contracts in million)

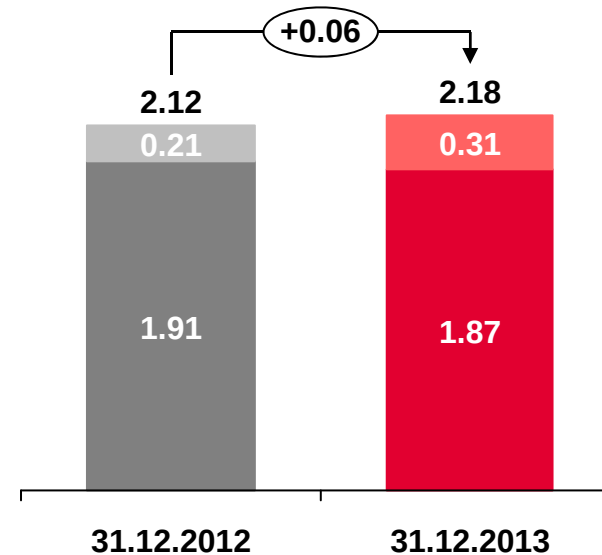
- 1&1 MyWebsite (DIY)
- Domains, webhosting, server, eshops, tools



- 330,000 contracts from the acquisition of Arsys

### Consumer Applications (contracts in million)

- Accounts with Value-Added subscriptions
- Accounts with Premium Mail subscriptions

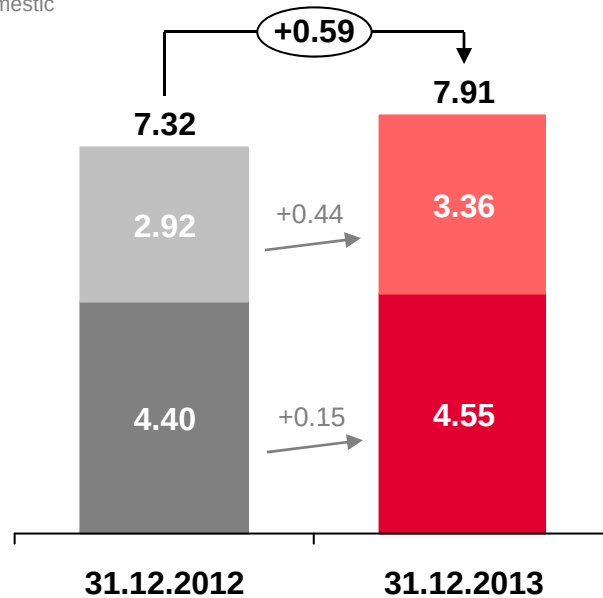


- Additional 31.51 million free accounts, thereof 10.4 million with mobile usage and 14.5 million with cloud storage

## ■ Applications: increasing internationalization

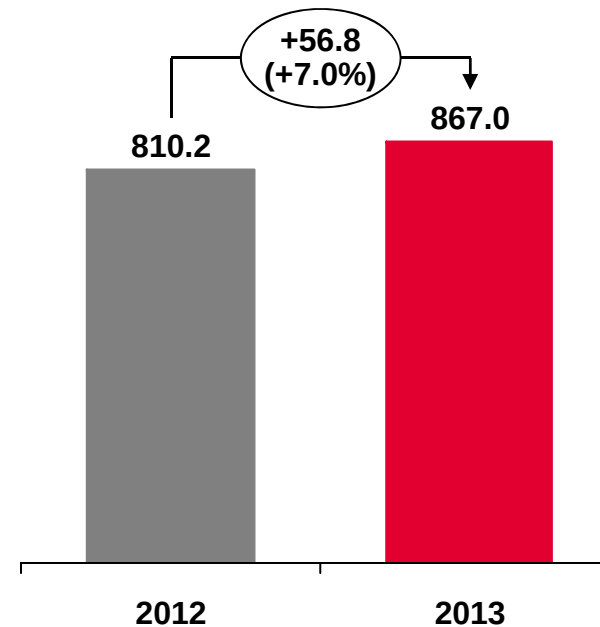
Total customer contracts  
(in million)

■ Foreign  
■ Domestic



- 330,000 contracts from the acquisition of Arsys

Sales  
(acc. to IFRS in € million)

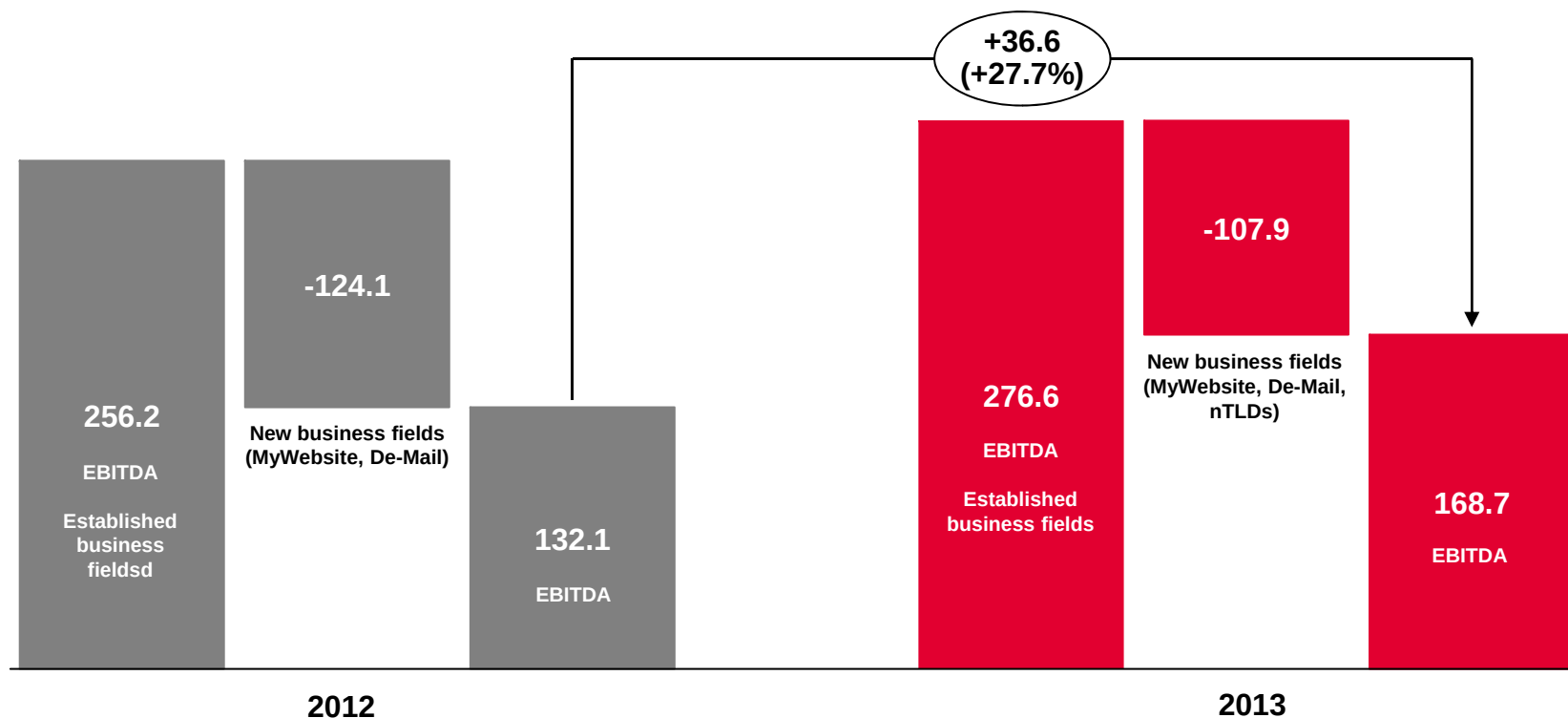


- € 56.8 million revenue growth, despite € 6.4 million lower advertising revenues on the portals in Q1/2013



## ■ Applications: EBITDA

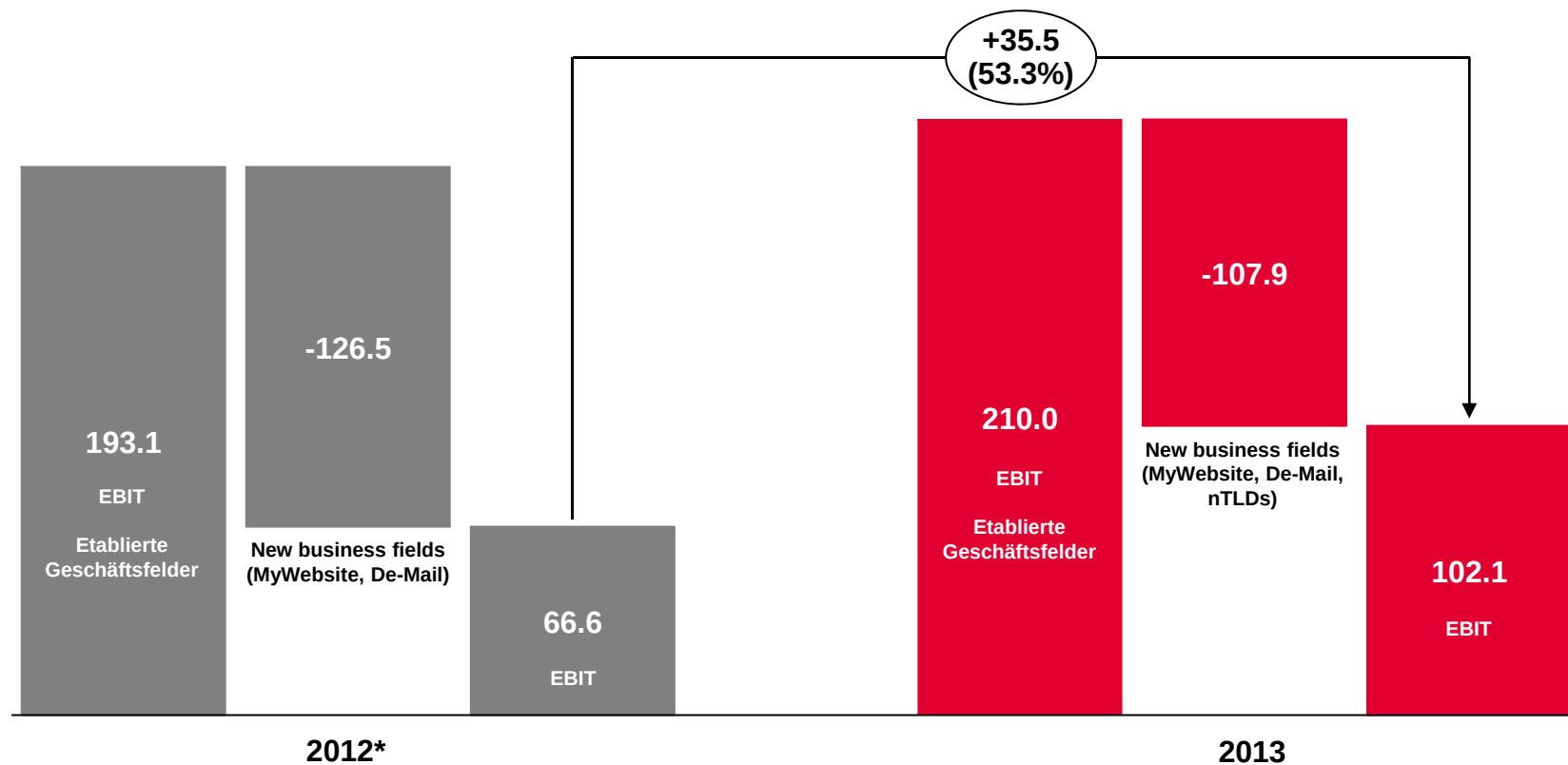
(acc. to IFRS in € million)



- Lower start-up losses for 1&1 MyWebsite: € 60.8m, compared to € 111.0m in 2012 (growing customer base; lower marketing budget)
- Marketing campaign nTLDs: € 20.5m
- Higher start-up losses for De-Mail: € 26.6m, compared to € 13.1m in 2012 (TV campaign and identification of De-Mail users)

## ■ Applications: EBIT

(acc. to IFRS in € million)



\* 2012 without negative effects from Sedo impairments of € 46.3 million

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# **Outlook 2014**

## ■ 2014: Focus

### **Mobile Internet**

- New tariffs based on E-Plus services

### **DSL**

- Extended V-DSL coverage: approx. 20 million households by year-end (2012: 14.8m)
- Vectoring (up to 100 Mbit/s)

### **Business Applications**

- Start of more than 250 nTLDs (of 700 in total by year-end 2016)
  - approx. 500,000 new domains for new/existing customers
- New marketing approach for MyWebsite
  - Increased product attractiveness through larger scope of services and lower entry-level prices
  - Reduction of marketing spendings

### **Consumer Applications**

- Free of charge integration of De-Mail into e-mail services at WEB.DE and GMX
- TV campaign for “E-Mail made in Germany”

## ■ 2014: Guidance

### Customers

- More than 800,000 new contracts (prev. year: 1.08 million)

### Sales and earnings

- Sales growth of approx. 10 % to more than € 2.9 billion (prev. year: € 2.656 billion)
- Approx. € 520 million EBITDA (prev. year: € 407.2 million), incl. approx. € 40 million start-up losses in the new business fields (MyWebsite and De-Mail) and approx. € 10 million advertising expenses for “E-Mail made in Germany”
- Earnings per share between € 1.40 and € 1.50 (prev. year: €1.07)

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# **Results 2013**

## ■ Consolidated sales and earnings performance

(acc. to IFRS in € million)

|                                                | 2012*   | 2013    | Comments   |
|------------------------------------------------|---------|---------|------------|
| Sales                                          | 2,396.6 | 2,655.7 | ■ + 10.8 % |
| EBITDA from established business fields        | 450.0   | 515.1   | ■ + 14.5 % |
| Start-up losses for new business fields (Opex) | 124.1   | 107.9   | ■ – 13.1 % |
| EBITDA                                         | 325.9   | 407.2   | ■ + 24.9 % |
| EBIT                                           | 232.7   | 312.5   | ■ + 34.3 % |
| EBT                                            | 221.4   | 296.3   | ■ + 33.8 % |
| EPS                                            | 0.71    | 1.07    | ■ + 50.7 % |

\* without negative effects from Sedo impairments: EBIT, EBT effect: € -46.3m; EPS effect: € -0.24  
without positive effects from sale of freenet shares: EBITDA, EBIT and EBT effect: € 17.9m; EPS effect: € 0.09;  
EPS incl. special items: € 0.56

## ■ Consolidated balance sheet as of December 31, 2013 (I)

(acc. to IFRS in €k)

| Assets                                            | 31.12.2012       | 31.12.2013       | Comments:                                                                                                                                                     |
|---------------------------------------------------|------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Property, plant and equipment / intangible assets | 261,014          | 281,253          | <ul style="list-style-type: none"> <li>Capex: € 59.9m; D&amp;A: € 94.4m</li> <li>Increase through acquisition of Arsys: € 60.1m</li> </ul>                    |
| Goodwill                                          | 356,248          | 452,812          | <ul style="list-style-type: none"> <li>Increase through acquisition of Arsys: € 100.6m</li> </ul>                                                             |
| Financial assets                                  | 161,014          | 166,619          | <ul style="list-style-type: none"> <li>Stock exchange values of Goldbach, Hi-media and 59 other investments – directly or indirectly via EFF funds</li> </ul> |
| Accounts receivable                               | 148,766          | 135,524          |                                                                                                                                                               |
| Inventories, prepaid expenses and other assets    | 137,838          | 195,151          | <ul style="list-style-type: none"> <li>Prepaid expenses: € 60.5m; inventories: € 44.4m; deferred taxes: € 66.8m</li> </ul>                                    |
| Cash and cash equivalents                         | 42,828           | 43,311           |                                                                                                                                                               |
| <b>Total</b>                                      | <b>1,107,708</b> | <b>1,274,670</b> |                                                                                                                                                               |



## ■ Consolidated balance sheet as of December 31, 2013 (II)

(acc. to IFRS in €k)

| Liabilities and equity                      | 31.12.2012       | 31.12.2013       | Comments:                                                                                                                                                                                                                                             |
|---------------------------------------------|------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Equity                                      | 198,143          | 307,853          | <ul style="list-style-type: none"> <li>Equity ratio: 24.2% (prev. year: 17.9%); treasury shares: € 5.2m</li> </ul>                                                                                                                                    |
| Liabilities due to banks                    | 300,276          | 340,042          | <ul style="list-style-type: none"> <li>Bank liabilities (net): € 296.7m (prev. year: € 257.5m)</li> <li>Acquisition of Arsys: € 130.1m</li> <li>Investments: € 22.7m</li> <li>Share buy-backs: € 27.7m</li> <li>Dividend payments: € 58.0m</li> </ul> |
| Trade accounts payable                      | 268,668          | 260,222          |                                                                                                                                                                                                                                                       |
| Accrued taxes and other accrued liabilities | 59,026           | 52,344           |                                                                                                                                                                                                                                                       |
| Other liabilities                           | 115,565          | 130,512          | <ul style="list-style-type: none"> <li>Thereof non-current: € 20.6m (i.a. purchase price obligation UDAG)</li> </ul>                                                                                                                                  |
| Deferred revenue                            | 166,030          | 183,697          |                                                                                                                                                                                                                                                       |
| <b>Total</b>                                | <b>1,107,708</b> | <b>1,274,670</b> |                                                                                                                                                                                                                                                       |

## ■ Consolidated cash flow as of December 31, 2013

(acc. to IFRS in €k)

|                                     | 2012    | 2013     | Comments:                                                                                                                                                                                                                                                                   |
|-------------------------------------|---------|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Operative cash flow                 | 214,087 | 280,440  | <ul style="list-style-type: none"> <li>▪ Increase incl. € 107.9m (2012: € 126.5m) start-up losses in the new business fields</li> </ul>                                                                                                                                     |
| Cash flow from operating activities | 260,528 | 268,611  | <ul style="list-style-type: none"> <li>▪ Inventories: € 44.4m (2012: € 25.7)</li> </ul>                                                                                                                                                                                     |
| Cash flow from investing activities | 1,850   | -207,810 | <ul style="list-style-type: none"> <li>▪ Capex: € 59.9m (prev. year € 63.6m)</li> <li>▪ € 130.1m for the acquisition of Arsys and € 22.7m for investments (2012: € 10.3m from the sale of EFF participations as well as € 48.1m from the sale of freenet shares)</li> </ul> |
| Free cash flow*                     | 204,686 | 211,952  |                                                                                                                                                                                                                                                                             |

\* Free cash flow is defined as cash flow from operating activities, less capital expenditures, plus payments from the disposal of intangible assets and property, plant and equipment

**Our success story  
continues!**